

We're all familiar with the 5 Ws – Who, What, When, Where, and Why. Asking these questions helps us gather information or solve problems, but it's also an important tool to measure the value of your ACE membership. Traditionally, you might evaluate our success by asking **What** we've accomplished in the past year and **Who** is making it happen.

But that doesn't tell the whole story, nor does it adequately capture the progress we have made or our vision for what success looks like. Starting in 2021, we introduced a new initiative called *Accelerate* to better communicate the value of your membership in ACE. Accelerate is simply a plan designed to spark new demand and value for ethanol using a proactive approach to spur growth in our industry.

The Accelerate plan builds on our current work in 3-key focus areas:

- 1. Increasing demand and value through new clean fuel policies
- 2. Protecting and supporting existing policy-driven markets
- 3. Developing domestic and international markets

So when looking at your partnership with ACE, consider the additional Ws:

**Where**: The Accelerate plan maps out the journey we will take to success. There are complex challenges in front of us and it will require a systematic approach to achieve meaningful results.

**When**: Our plan includes 5-year benchmarking to illustrate what success looks like, but it doesn't mean our work stops in 2025. This approach provides flexibility to respond to timely items without deviating from our ultimate goals.

**Why**: To increase demand! We are laser-focused on expanding the use of ethanol, so the focus areas of Accelerate have been carefully selected because we know they matter to your company in measurable ways. We intend to showcase this return on investment to you through the duration of this initiative.

And don't forget about the **H** – **How** you can get involved in this initiative with us. You are our most effective advocates and helping you tell your ethanol story is important to our collective success.

For more details on our Accelerate plan, please refer to the reverse side of this document.

We're in this together - and together we will Accelerate a future for ethanol.

ACE Accelerate Initiative - Sparking demand to Accelerate growth for ethanol			
ACCELERATE	Increasing demand & value through new clean fuel policies	Protecting & supporting existing policy-driven markets	Developing domestic & international markets
Initiatives	ACE board resolution to support adoption of policies at the state and/or federal level that recognize ethanol is part of the climate and health solution while crediting farmers and ethanol producers for these activities which will help ethanol reduce lifecycle GHGs by at least 70% on average compared to gasoline by 2030 – reach net-zero by 2050.  Leading the Midwestern Clean Fuels Initiative to encourage state-level clean fuel markets  Participate in Drive Clean Initiative to introduce national clean fuel policy in Congress  Implementing Expanding Soil Health through Carbon Markets (USDA Regional Conservation Partnership Program) project in SD  Working with USDA to expand the SD RCPP to additional states and plants  Identifying opportunities for members to take advantage of tax incentives and other funding in Inflation Reduction Act  Ensuring retailer participation in clean fuel policy	Defend RFS During 'Set' Process Participate in litigation to protect the RFS Removing vehicle infrastructure, and regulatory barriers, including reinstating nationwide £15 use in all parts of the country Identifying opportunities for members to take advantage of tax incentives and other funding in Inflation Reduction Act Ongoing engagement with Argonne National Lab to improve the GREET model Create content to educate and empower ethanol champions	Domestic market development for E15 and higher blends     Infrastructure support for E15 and E85 (USDA HBIIP)     Ethanol co-product market development     Supporting new uses, markets for ethanol like renewable gasoline and sustainable aviation fuel     International export promotion     Expanding international ethanol use education     Flex Fuel Hybrid (HEFF) demonstration project
5-year Outcomes	New clean fuel policies to drive demand for E15 and higher blends     100% participation by ACE member producers in carbon market opportunities     Market-based premiums paid to ACE members for low CI scores     Policies that for the first time monetize ag practices	No more SRE abuse     500 mg remand restored to 2016 RVO     Improved biofuel lifecycle modeling (GREET) adopted by EPA     Streamlined messaging to elected officials	Increased network of stations offering higher ethanol blends     ACE Flex Fuel Forward platform utilized to build fuel marketer confidence     Streamlined labeling rule for E15     Growing markets for ethanol and co-products in the U.S. and abroad     Diverse/new markets for ethanol
Member ROI	Opportunities to grow business through tax incentives and IRA funding Increased access to low-carbon market opportunities Preserved value of existing low-carbon markets Demand increases through E15 and higher blends Monetize ROI for ethanol plant technology & efficiency investments Incentives for farmers to join low-carbon continuum Access to ACE carbon calculator to gain understanding of CI score using own data inputs	React and provide feedback on EPA's RFS Set Proposal Support national and regional remedies to reinstate E15 sales year-round Stay engaged on EPA's new approach to the SRE program under the RFS, collaborate with biofuel partners on SRE litigation Provide feedback to EPA on how to improve its biofuel lifecycle modeling (GREET)  Educate & empower ethanol champions on our priority issues Combat ethanol misinformation campaigns	Increased E15 demand through station conversions     New gallons of E85 in target markets     Station owner awareness of E15 compatibility with existing equipment through Flex Check     Consumer education through retailer engagement     Additional revenue streams and market opportunities
2023 Priorities	Leverage USDA funds through RCPP grant to gather the necessary localized data to certify non-proprietary soil carbon models that can be used to access LCFS markets     Work with USDA to scale RCPP project across the U.S. with IRA funding     Foster support around Midwest clean fuel policy, specifically the Future Fuels Act in MN and efforts in NE, OH, and MI     Promote carbon calculator for the industry to generate carbon intensity scores for ethanol and corn production	Opportunities to grow business through tax incentives and IRA funding     Increased premiums paid based on more accurate carbon intensity scores     Demand increases through existing policy channels     Policy benefits by proactively positioning ethanol as part of the climate solution	Educate retailers about additional HBIIP and IRA funding     Continue communication with USDA on HBIIP improvements     E15 year-round efforts – state-by-state remedy, emergency waiver, long-term fix legislatively or with regulation     Retailer education on E15 compatibility via Flex Check     Streamlined labeling rule for E15     Promote E85 as preferred low carbon fueling option     Attendance/engagement with USGC activities to grow ethanol exports and foreign use     Grow knowledge around new uses/markets for ethanol
2023 Engagement Opportunities	Carbon intensity calculator – tool for farmers and producers to calculate Cl scores Select participation in USDA initiatives Advocate for state-level clean fuel policies ACE Washington DC fly-in, conference, webinar opportunities Ethanol Today submissions/feedback Digital media opportunities (websites, social media)	Participation in ACE Action Center Campaigns     Congressional, USDA, EPA, IRS Hearings, Comment Periods     ACE Washington DC fly-in, conference, webinar opportunities     Letters to the editor, media outreach     Ethanol Today submissions/feedback	ACE Washington DC fly-in, conference, webinar opportunities     Flex Check E15 Compatibility Tool     Petroleum marketer trade shows and workshops     Flexfuelforward.com – ethanol education for marketers     HBIIP grant funding education/promotion     Ethanol Today submissions/feedback